## CONSOLIDATED **KEY FIGURES** 2016

2015-2016 **TURNOVER GROWTH** 

**NET RESULT MARGIN** 

**NET CASH POSITION** 

**RETURN ON EQUITY** 

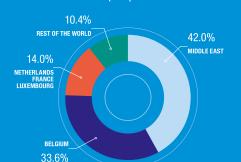
	2012	2013	2014	2015	201
INCOME STATEMENT					
Turnover	2,132.0	2,314.4	2,000.5	2,159.7	2,359.
EBITDA	130.9	121.9	102.7	46.1	168.
EBITDA margin (%)	6.1	5.3	5.1	2.1	7.
EBIT	83.4	78.5	65.1	0.4	117.
EBIT margin (%)	3.9	3.4	3.3	0.0	5
Earnings before taxes	100.5	95.6	79.3	15.4	135
Consolidated profit	92.0	83.4	62.9	3.8	120
Net result margin (%)	4.3	3.6	3.1	0.2	5
Cash flow	111.7	124.1	84.6	75.8	152
Cash flow margin (%)	5.2	5.4	4.2	3.1	6
BALANCE SHEET					
Equity	450.0	499.7	527.3	518.3	653
Net cash position	301.6	194.3	160.6	26.4	172
Solvency ratio (%)	27.1	27.5	26.4	24.4	27
Liquidity ratio	1.31	1.43	1.43	1.40	1
Return on equity (%)	21.3	18.5	12.6	0.7	20

### **EVOLUTION OF TURNOVER**

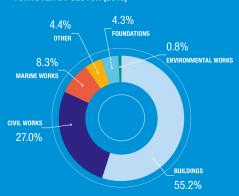
in EUR million



### **TURNOVER BY REGION (2016)**



#### **TURNOVER BY SECTOR (2016)**

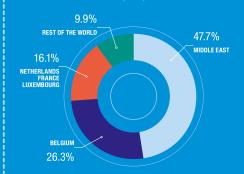


#### **EVOLUTION OF ORDER BOOK**

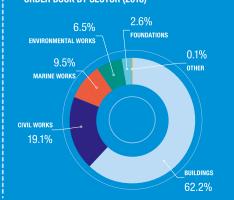
in EUR million



#### **ORDER BOOK BY REGION (2016)**



### ORDER BOOK BY SECTOR (2016)



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## **COMMENTS BY THE CFO**

2016 has been a record year for the BESIX Marine & Civil International posted lower reyear-on-year at €2.4 billion and the Group's very challenging. net result reached an all-time high at €120.8

#### Revenues, earnings and returns

Revenues totaled €2.4 billion, up from €2.2 higher revenues in Europe and the Middle public spending. East, partly offset by lower revenues in the countries 4.8%.

from 6.8% in the previous year.

Earnings before interest and taxes (EBIT) Concessions & Assets have been once again reached €117.8 million, representing an EBIT

mance in France after a difficult year 2015.

Group in terms of profitability, driven by a sults, despite a strong performance in Poland, major turnaround in Contracting and strong driven by difficulties in Equatorial Guinea. results for BESIX RED and Concessions & As- Building International's activities improved, sets. All businesses performed well during the mainly thanks to Switzerland and Montenecourse of the year. Record results were post- gro. Australia was impacted by a lack of reved by Contracting, Concessions & Assets enues after a record year 2015, following the and BESIX RED, while the profitability of the completion of the Wheatstone project. There Regional contractors was, as expected, down was also a marked improvement in Egypt, alafter several record years in a row. Globally, though the two main projects (Mall of Egypt the Group's turnover was up by close to 10% and Grand Egyptian Museum) have remained

The Regional Contractors achieved, as expected, a lower profitability during the year at €11.3 million, reflecting a challenging market environment with increased competition in billion in the previous year, reflecting mostly the private sector and a trend toward reduced

Kingdom of Saudi Arabia and Australia. Rev- As expected, BESIX RED posted a record net enues by region were as follows: Belgium result of €13.7 million, up from €10.2 million 33.6%, Netherlands-France-GD Luxembourg in 2015, reflecting a number of attractive on-14.0%, Africa 5.6%, Middle East 42.0%, other going projects. Additional funding has been made available by the Group to BESIX RED with a view to enabling it to pursue further Total gross margin amounted to €262.5 mil- growth opportunities in the next few years, lion, representing 11.1% of total revenues, up with a continued focus on Belgium, France and Luxembourg.

very profitable in 2016, contributing to the remargin on sales of 5.0%, up from €0.4 million sults for an amount of €21.8 million, up from €12.4 million in 2015. This reflects mainly a robust performance of the Group's concessions The profitability of the Group's Contracting in the Middle East and a positive development activities reached a record high during the in the area of PPPs in Europe, with two proyear, boosted mainly by strong results in the jects in the Netherlands achieving financial Middle East and the Kingdom of Saudi Ara- close during the first half of the year. There bia. Europe's results improved significantly was also a positive contribution from the refiyear-on-year, due mainly to a strong perfor- nancing of Al Wathba which was completed during the second half of the year.

"BESIX Group has posted record results in 2016, further strengthening its already strong financial position. This, coupled with enhanced funding capabilities, will enable the Group to proactively pursue growth opportunities going forward."

MICHEL MOSER

Chief Financial Officer, BESIX Group

lion, compared to €3.8 million in 2015. This explained by the major contribution to the rerepresents 5.1% of revenues

end of the year and pre-tax return on capital have generally not been recognized. employed (ROCE) was 14.2%.

€2,930 million, compared to €3,229 million gible assets for a total gross amount of €48.0 the year before. The order book is reasonably million, a figure higher than in the previous well-balanced across the different segments. year (€45.2 million). This investment relates The decrease in the consolidated order book mainly to machinery and equipment used during the course of the year was largely driven by the withdrawal from the two main pro- an increase in the UAE, mostly offset by rejects in the Kingdom of Saudi Arabia.

#### Financial costs and taxes

gain on the sale of shares in Maire Tecnimont vear but significantly below depreciation. was also included last year, for an amount of €2.8 million.

Total taxes increased from €11,2 million to €13.6 million, corresponding to an effective tax rate of 12.0%. The increase in taxes yearon-year obviously reflects a higher profitability during the year.

Consolidated net earnings totaled €120.8 mil- However, the low effective tax rate can be sults from the UAF as well as from associated. companies. In line with the Group's conserv-Capital employed totaled €1,065 million at the ative policy in this respect, deferred tax assets

#### Cash flows

The order book at the end of 2016 stood at In 2016, BESIX Group has invested in (in)tanduced capital expenditures in the Kingdom of Saudi Arabia and Marine & Civil International. Higher divestments have been mostly driven Net financial result amounted to €(4.2) mil- by the Kingdom of Saudi Arabia. Total capital lion, compared to €(3.5) million in 2015. This expenditure includes a €4 million investment evolution reflects mainly a higher effective US in license fees related to the implementation dollar rate during the year, given the €/US\$ of a new Group ERP. Net capital expenditure hedges implemented during 2014. A capital totalled €38.2 million, in line with the previous



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> offset by an increase in real estate held for the Group's financing sources. sale and net receivables in BESIX RED as well as by higher other net working capital re- Balance sheet the end of last year. Finally, BESIX RED con- and depreciated. tributed to the increase in net working capital €17.2 million.

31 December 2016.

#### Net cash evolution

of €153.0 million compared to the end of 2015. of associated entities in the Middle East durwas €172.4 million, compared with a €26.4 of additional shares in Watpac (Australia). million net cash position at the end of 2015. This increase reflects mainly the strong results 
Non-current receivables are mainly composted during the year and an increase in net posed of retention receivables in the Middle advances received, partly offset by higher 
East and loans to associated companies. net working capital requirements (€18.6 mil- Other assets (€7.7 million) include guarantees lion), stable net capital expenditure and an and deposits paid in. increased investment in Watpac (€2.1 million).

Group's necessary funding requirements for sale) amounted to €207.2 million, compared to the coming years. A new €30 million revolv- €201.8 million as of December 2015. This ining credit facility with a 3-year tenor has been crease reflects the successful development of agreed upon on attractive terms.

There was a decrease in net working capi- A €50 million Commercial Paper program tal requirements during the year, which had a was successfully launched during the sumpositive impact on cash flows. This decrease mer, with up to €50 million being raised. Varwas primarily driven by an increase in net ious other initiatives will be considered in the advances received in the Middle East, partly course of 2017, with a view to further diversify

mainly be explained by the higher turnover to quarrying permits and car park operating during the year and by overdue receivables rights. BESIX Group has also decided to inin Equatorial Guinea. Net advances received vest in the development of a new Group ERP increased by €75.6 million to €168 million at system, the costs of which will be capitalized

requirements during the year to the extent of Property, plant and equipment decreased to €197.4 million, down €8.2 million year-on-year, driven by lower net capital expenditure during BESIX Group further increased its stake in the the year. This decrease is mainly explained Australian contractor Watpac Ltd to 27.7% at by higher divestments due to the withdrawal from two projects in the Kingdom of Saudi

BESIX Group's consolidated net cash position 

Investment in associates increased by €17.9 (excluding the impact of BESIX RED's debt) million compared to 2015. This increase reamounted to €299.2 million, a major increase flects mainly the improved results of a number BESIX Group's consolidated net cash position ing the course of the year, combined with the (including the impact of BESIX RED's debt) impact of a higher US dollar and the purchase

Land acquired and real estate projects under Progress has been made in securing the development (recorded as real estate held for the Group's real estate operations in Belgium and Luxembourg over the past few years.

Trade receivables include operating receiv- The decrease in short-term provisions is during the year and increases in Equato- has withdrawn during the course of the year. rial Guinea and in BESIX RED. The number of days' sales outstanding (DSO) remained Long-term loans totaled €277.6 million, an in-December 2016.

improved slightly to reach 1.42 at the end of €25.4 million in the previous year.

million as of December 2016, an increase Advances received on contracts also increaof €134,7 million compared to 2015. The increase can be explained by the net profit for the end of 2016. This increase reflects adthe year and by translation differences result- vances received with respect to a number of ing from a stronger US dollar. There was no major sites in the Middle East. Billing in excess dividend payment during 2016 (€35 million in on construction contracts decreased from 2015). The solvency ratio at the end of 2016 €126.7 million to €112.6 million. was 27.3%, up from 24.4% in the previous

ed to €112.2 million compared to €128.8 mil- Belgium. lion as of December 2015. These provisions cover pension and employee benefits (€28.5 Appendices: million), after care commitments (€36.4 million), litigations (€7.9 million), loss-making - Balance Sheet contracts (€23.9 million) and other provisions - Income Statement (€15.4 million). Long-term and short-term pro- - Cash Flow Statement visions totaled €80.8 million and €31.3 million, - Statutory Auditor's Report respectively.

ables as well as the portion of customer remostly the result of the reversal of provisions tentions that are collectible in 2017. Trade receivables rose from €863.5 million to €903.5 ly challenging construction site in the Kingmillion, driven mainly by the higher turnover dom of Saudi Arabia from which the Group

stable at 146 days. Short-term customer crease of €63.2 million year-on-year. This inretentions amounted to €77.4 million as of crease reflects mostly increased borrowings by BESIX RED and by some of the regional entities. Short-term borrowings and bank The current liquidity ratio of the BESIX Group overdrafts amounted to €84.9 million, up from

There was an increase in trade payables to Shareholders' equity amounted to €653.0 €712.3 million, mostly in the Middle East.

For more information, readers are invited to consult the full set of financial statements Long-term and short-term provisions amount- that has been filed with the National Bank of

- Main Group Entities

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# CONSOLIDATED BALANCE SHEET

(in EUR '000)	31 Dec. 2016	31 Dec. 2015
ASSETS		
NON-CURRENT ASSETS	416,085	386,816
Intangible assets	12,306	13,559
Tangible assets	197,410	205,643
Investments in associates	100,840	82,896
Receivables	96,731	76,420
Other assets	7,723	7,295
Deferred income tax assets	1,075	1,003
CURRENT ASSETS	1,990,964	1,741,533
Inventories	23,240	41,540
Construction contracts in progress	99,740	86,071
Real estate held for sale	207,201	201,776
Trade receivables	903,504	863,506
Other receivables and other assets	307,288	282,438
Cash and cash equivalents	449,991	266,202
TOTAL ASSETS	2,407,049	2,128,349
EQUITY AND LIABILITIES		
EQUITY		
SHAREHOLDERS EQUITY	653,023	518,280
Capital	32,000	32,000
Retained earnings	584,102	465,838
Hedge reserves	-20,056	-21,341
Translation differences	56,977	41,783
MINORITY INTEREST	2,540	2,254
TOTAL EQUITY	655,563	520,534
LIABILITIES		
NON-CURRENT LIABILITIES	350,818	367,097
Borrowings	192,645	214,401
Provisions	80,825	84,207
Other liabilities	57,347	47,339
Deferred income tax liabilities	20,001	21,150
CURRENT LIABILITIES	1,400,668	1,240,718
Borrowings and bank overdraft	84,944	25,452
Trade payables	712,328	664,404
Advances received on contracts	220,395	137,329
Billing in excess on construction contracts	112,555	126,703
Current income taxes payable	15,924	11,135
Provisions	31,346	44,601
Other liabilities	223,176	231,094
TOTAL EQUITY AND LIABILITIES	2,407,049	2,128,349

# CONSOLIDATED INCOME STATEMENT

(in EUR '000)	31 Dec. 2016	31 Dec. 2015
CONSOLIDATED INCOME STATEMENT		
SALES	2,359,132	2,159,660
COST OF SALES	-2,096,881	-2,012,267
of which depreciation	-41,864	-38,386
of which provisions	11,139	-30,258
GROSS PROFIT	262,251	147,393
GENERAL & ADMINISTRATIVE EXPENSES	-148,257	-148,433
of which depreciation	-8,447	-7,248
of which provisions	1,255	484
OTHER INCOME / EXPENSES	3,793	1,466
OPERATING PROFIT	117,787	426
Financial income	6,546	10,164
Financial charges	-10,720	-13,690
Results from associates	21,337	18,478
PROFIT BEFORE INCOME TAXES	134,950	15,378
INCOME TAX EXPENSE	-13,609	-11,242
of which current taxes	-16,743	-14,038
of which deferred taxes	3,134	2,796
CONSOLIDATED PROFIT	121,341	4,136
Minority interest	-587	-316
GROUP CONSOLIDATED PROFIT	120,754	3,820
EARNINGS PER SHARE - BASIC (in EUR)	42.63	1.35
EARNINGS PER SHARE - DILUTED (in EUR)	42.63	1.35
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME		
PROFIT FOR THE YEAR	120,754	3,820
OTHER COMPREHENSIVE INCOME		
Cash flow hedges	1,765	-1,384
Fair market value 'available for sale'	0	(
Actuarial impact pension plans	-2,491	1,597
Currency translation differences	14,713	21,919
Other comprehensive income for the year, net of tax	13,987	22,132
ATTRIBUTABLE TO		
Owners of the parent	134,731	25,952
Minority interest	0	0
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	134,731	25,952

## **CONSOLIDATED CASH FLOW STATEMENT**

(in EUR '000)	31 Dec. 2016	31 Dec. 2015
Operating result	117,787	426
Adjustments for:		
Depreciation	50,310	45,635
Result on disposal of (in)tangible assets	-5,132	-3,263
Result on disposal of other long term assets	0	0
Result on disposal of investment in associates	-1,666	0
Provisions	-12,393	29,774
Allowances	3,005	3,340
Other	0	0
OPERATING CASH FLOW BEFORE CHANGES IN WORKING CAPITAL	151,911	75,912
Income taxes paid (net)	-8,828	-12,832
Changes in working capital	47,515	-148,202
CASH FLOW FROM OPERATING ACTIVITIES	190,598	-85,122
TRANSLATION DIFFERENCE CASH AND CASH EQUIVALENTS	-9,925	18,901
Purchase of intangible assets	-4,571	-855
Purchase of tangible assets	-43,426	-44,370
Purchase of other long term assets	0	-129
Acquisition and capital increase / (decrease) investment in associates	-2,319	-5,860
Proceeds from sale of intangible assets	0	C
Proceeds from sale of tangible assets	9,830	7,594
Proceeds from sale of other long term assets	12	0
Proceeds from sale of investment in associates	2,065	61
Dividends received from investment in associates	15,814	12,889
Change in consolidation scope	40	791
NET CASH FROM INVESTING ACTIVITIES	-22,555	-29,879
CASH FLOW FROM FINANCING ACTIVITIES		
Net difference borrowings	43,351	44,848
Net difference long term receivables	-14,868	1,877
Interest paid (net)	-2,492	-3,537
FMV - Cash and Cash equivalent	0	0
Change in consolidation methods	0	0
Dividends paid to Group shareholders	0	-35,000
Dividends paid to minority interests	-320	-200
NET CASH FROM FINANCING ACTIVITIES	25,671	7,988
(DECREASE)/INCREASE IN CASH & CASH EQUIVALENTS	183,789	-88,112
MOVEMENTS IN CASH & CASH EQUIVALENTS		
Cash at beginning of the year	266,202	354,314
(Decrease)/Increase	183,789	-88,112
Cash at the end of the year	449,991	266,202